

**Department of Commerce and Business Studies, Jamia Millia Islamia, New Delhi**  
**BBA 4 Years: Programme Structure as per NEP 2020**

SEMESTER 1								
Paper Code	Paper Title	Paper Type	Credit	Practical /Viva Voce Marks	Theory Marks/ Project Evaluation	Internal Marks	Marks	Weekly Hours
BBA.MJ-101	Financial Accounting	Major-1	4	-	75	25	100	4
BBA .MJ-102	Business Law	Major-2	4	-	75	25	100	4
BBA.MC-103	Principle of Management	Minor -1	4	-	75	25	100	4
BBA.MD-104	Business Communication	MD-1	3	-	60	15	75	3
BLE-AEC	General English-I	AEC-1	2	-	40	10	50	2
BBA.VAC-105	Principles of Marketing	VAC-1	2	-	40	10	50	2
BBA.SEC-106	IT in Business	SEC-1	3	-	60	15	75	3
BLU-013	General Urdu-I	Compulsory Qualifying -I	2	-	40	10	50	2
BIS-012	Islamiat/HRS/IRC-I	Compulsory Qualifying -I	2	-	40	10	50	2
<b>Total</b>							<b>26 credits</b>	
SEMESTER 2								
Paper Code	Paper Title	Paper Type	Credit	Practical /Viva Voce Marks	Theory Marks/ Project Evaluation	Internal Marks	Marks	Weekly Hours
BBA.MJ-201	Business Mathematics	Major-3	4	-	75	25	100	4
BBA.MJ-202	Corporate Law	Major-4	4	-	75	25	100	4
BBA.MC-203	Human Resource Management	Minor-2	4	-	75	25	100	4
BBA.MD -204	Business Ethics & Corporate Governance	MD-2	3	-	60	15	75	3
BLE-AEC	General English-II	AEC-2	2	-	40	10	50	2
BBA.VAC-205	Financial Literacy	VAC-2	2	-	40	10	50	2
BBA.SEC-206	Customer Relationship Management	SEC-2	3	-	60	15	75	3



BBA-207	Survey Project		4	30	70	-	10	4
BLU-013	General Urdu-II	Compulsory Qualifying -II	2	-	40	10	50	2
BIS-012	Islamiat/HRS/IRC-II	Compulsory Qualifying -II	2	-	40	10	50	2
<b>Total</b>							<b>30 credits</b>	

Compulsory Vocational Course/Summer Internship during summer break for those who seek exit after first years with UG certificate (Exit-I) Total required credits =48

**MD:** Multi Disciplinary, **AEC:** Ability Enhancement Course **SEC:** Skill Enhancement Course

**VAC:** Value Addition Course.



## BBA. MJ-101 : FINANCIAL ACCOUNTING

04 Credits	Duration of Exam: 3 hours	Maximum Marks:100 ( End Term Exam: 75 + 25 Internal Assessment )
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### Course Objective:

The objective of this course is to provide a detailed insight into accounting principles, concepts, recording transactions, preparation of financial statements, accounting standard and ethical considerations use in different organisations, financial decision making and internal controls.

### Course Contents:

#### UNIT-1

**Introduction of Accounting:** Accounting, Basic Accounting Terms, Bases of Accounting, Accounting Procedure, Rules of Debit and Credit, Accounting Concepts and Principles, Accounting Standards, IND-AS, IFRS, Journal, Ledger, Cash Book, Subsidiary Books, Trial Balance, Financial Statements of Sole Proprietorship, Financial Statements with Adjustments.

#### UNIT-2

**Accounting Concept of Income:** Capital and Revenue, Depreciation Accounting, Inventory Valuation, Provisions and Reserves, Preparing Financial Statements of Non-Trading Organizations.

Hire Purchase System and Instalments Payment System, Royalty Accounts, Branch Accounts, Insolvency Account, Joint Venture Accounting.

#### UNIT-3

**Partnership Accounts:** Accounting for a partnership firm: Fundamentals of Partnership, Admission of a Partner, Retirement or Death of Partner. Dissolution of Partnership Firm and Dissolution of Partnership Firm with Piecemeal Distribution.

**Note:** Any revision of relevant accounting standard issued by ICAI would become applicable immediately. Latest publications be consulted.

### Suggested Readings:

1. Monga J. R.: Financial Accounting, Mayur Paperbacks, Noida.
2. Hanif M and Mukherjee A: Financial Accounting, McGraw Hill Education.
3. Gupta P.C, Jain R.K., Anil Kumar, and Jain P.K., Financial Accounting, Jawahar Publications.
4. Tulsian PC and Bharat Tulsian, Financial Accounting, Sultan Chand Publication.
5. Shukla, M.C. and T.S. Grewal: Advanced Accounting, Sultan Chand Publication.
6. Williams Jan R., Haka Susan F., Bettner Mark S and Carcello Joseph V: Financial & Managerial Accounting, McGraw Hill Education.





## BBA MJ 102: BUSINESS LAW

04 Credits	Duration of Exam. : 3 Hours	Max. Marks : 100 (Term-end Exam : 75 + 25 Internal )
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### Course Objective:

The objective of this course is to impart basic knowledge of important business laws and the application thereof in different business situations along with relevant case laws.

### Course Contents:

#### UNIT-1

#### **Indian Contract Act, 1872**

Contract – meaning, characteristics and kinds; Essentials of a valid contract - offer and acceptance, consideration, contractual capacity, free consent, the legality of objects; Void agreements, Modes of discharge of contract: performance of a contract, mutual agreement, supervening impossibility, lapse of time, operation of law, breach of contract; Remedies for breach of contract: rescission, suit for damages, quantum meruit, suit for specific performance; suit for injunction.

#### **Special Contracts**

Contracts Indemnity and guarantee; Contracts of Bailment and Pledge; Contract of Agency

#### UNIT-2

#### **Sales of Goods Act, 1930**

Contract of sale- Meaning and Difference between sale and agreement to sell; Conditions and Warranties; Transfer of ownership in goods including sale by non-owners; Performance of Contract of Sale.; Unpaid Seller- Meaning and rights of unpaid Seller against the goods and against the buyer.

#### UNIT-3

#### **The Limited Liability Partnership Act, 2008**

Introduction of Limited Liability Partnership, Distinction between LLP and Partnership, LLP and Private Limited Company; Conversion of Partnership into LLP, LLP Agreement, Nature of LLP; Partners and Designated Partners, Incorporation of LLP, Incorporation Documents, Registered Office of LLP, Partners and their Relations, Liability of LLP and its Partners, Winding up of LLP.

#### **Suggested Readings:**

1. Nabi, M.K., Legal Aspects of Business: Text and Cases, 2e, Taxmann India Pvt. Ltd, New Delhi
2. Kumar, Ravinder, Legal Aspects of Business, 6e, Cengage Learning India, Ltd., New Delhi.
3. Kucchal, M.C. Business Law, Vikas Publishing House (P) Ltd., India.
4. Kapoor, N.D. Business Law, Sultan Chand & Sons, New Delhi.
5. Singh, Avtar. The Principles of Mercantile Law, Eastern Book Company, Lucknow.
6. Maheshwari, S.N. and Maheshwari, S.K., A Manual of Business Laws, 8e, Himalaya Publishing House Pvt. Ltd., India.





## BC.MC-103 PRINCIPLES OF MANAGEMENT

04 Credits	Duration of Exam.: 3 Hours	Max. Marks: 100 (End Term Exam: 75 + Internal: 25)
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### Objective:

This course familiarizes the students to the fundamental principles of management, providing essential knowledge and understanding of business organizations and their various functional areas of management.

### Course Contents:

#### UNIT- I

**Introduction to Management:** Concept, nature, process and significance of management; Managerial roles; an overview of functional areas of management; Development of management thought; Classical and neo-classical system; Contingency approaches; Decision making ; Mintzberg Managerial Roles and Competency

#### UNIT-2

**Functions of Management:** Planning, Organizing, Staffing, Directing, Coordination and Control, Rationing, Budgeting. Concept and process Bounded rationality; Management by objectives; Corporate planning; Environment analysis and diagnosis; Strategy formulation.

#### UNIT- 3

**Motivation:** Concept; Types, Theories – Maslow's Need Priority Model, Herzberg Two Factor Theory, McGregor's Theory X and Theory Y, Ouchi's Theory Z. Equity Theory, and Expectancy Theory; Financial and non-financial incentives. Motivational techniques.

**Leadership:** Concept, Characteristics, significance, leadership styles; Leadership theories, Likert's System Management; Situational theory of leadership;

**Contemporary Issues in Management:** Management challenges of the 21st Century; Factors reshaping and redesigning management purpose; E Waste management.

### Suggested Readings:

1. Drucker, Peter F: *Management Challenges for the 21<sup>st</sup> Century*; Butterworth Heinemann, Oxford.
2. Weihrich and Koontz, et.al: *Essential of Management*, Tata McGraw Hill, New Delhi.
3. Louis A. Allen: *Management and Organization*, McGraw Hill New York
4. Stoner and Freeman: *Management*; Prentice- Hall, New Delhi.
5. Ibancevish J.M. and Matleson M.T: *Organization & Management*, Irwin Homewood, Illinois.
6. Stephen P. Robbins, Mary Coulter, David De Cenzo: *Fundamentals of Management*, Person.
7. Gupta, C.B.: *Management: Theory and Practice*, Sultan Chand & Sons, New Delhi



## BBA-MD 104: BUSINESS COMMUNICATION

03 Credits	Duration of Exam : 3 Hours	Max. Marks: 75 (End Term Exam: 60 + 15 Internal Assessment)
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**Course Objective:** To develop effective communication and presentation skills in the students and equip them to excel in various areas of business communication.

### Course Contents:

#### UNIT-1

Introduction to business communication, elements of communication process, types of Communication: verbal and non-verbal communication, Body Language. Downward, Upward and Horizontal communication, Communication Network; Formal and Informal communication network: Importance of Grapevine, Barriers to communication, measures for effective communication. Ten Commandments of good communication, Role of technology in communication

#### UNIT- 2

Effective Written communication: Writing Proposals, Memos, Business letters, Request Letters, Sales Letters, Payment Collection Letter, concept of AIDA, Business Report, Report preparation

#### UNIT- 3

Effective Oral Communication: Effective Listening skills, Presentation, types of presentations, Group discussions, Committees and meetings. Interviewing Skills, Conducting interviews Types of Interview, International Communication, Culture and cultural context, Adapting to global business communication, Negotiation skills and process, collective bargaining process.

### Suggested Readings:

1. Bovee and Thill: *Business Communication Today*, Tata McGraw-Hill, New Delhi.
2. Sinha, K.K.: *Business Communication*, Galgotia Publications, Noida.
3. Balasu, *Business Communication*, Vikas Publishing House, Noida.
4. Kaul, Asha: *Effective Business Communication*, Prentice Hall, New Delhi.
5. Pardhan H & Others: *Business Communication*, Himalaya Publishing House, Bombay.
6. Diwan Parag & Agarwal L.N: *Business Communication*, Excel Books, New Delhi.
7. Murphy and Hildebrandt : *Business Communication*, McGraw Hill, Latest Edition





## BBA.VAC – 105 PRINCIPLES OF MARKETING

02 Credits	Duration of Exam. : 3 Hours	Max. Marks : 50 (Term-end Exam : 40 + 10 Internal Assessment)
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**Objective:** This course aims to familiarize students with the marketing function in organizations. It will equip the students with an understanding of the Marketing Mix elements and sensitize them to certain emerging issues in Marketing. The course will use and focus on Indian experiences, approaches, and cases Course Content:

### UNIT- 1

Introduction, Nature, Scope and Importance of Marketing. Evolution of Marketing, Marketing Core Marketing Concepts: Marketing Process, Marketing mix; Company Orientation Production Concept, Product Concept, Selling Concept, Marketing concept, Marketing Environment

Segmentation, Targeting and Positioning: Meaning, need, and benefits of segmentation, the target market selection process, bases for segmentation, evaluating potential profitability & selecting segments for targeting.

Consumer Behaviour: Meaning, importance, Consumer decision-making process.

### UNIT- 2

Product & Pricing Decisions: Concept of product, New Product Development, product management: product planning and development, product line decision, Product Mix Decision, Product Life Cycle (PLC), PLC strategies, Branding and packaging,

Pricing: meaning and the importance of pricing, factors influencing pricing decisions, types of pricing and it's strategies.

### UNIT- 3

Promotion and Distribution: Promotion Mix, Factors determining promotion mix, Promotional Tools – Basics of Advertisement, Sales Promotion, Public Relations & Publicity, and Personal Selling;

Distribution decisions, Functions of Channels, Place (Marketing Channels): Channel functions, Channel Levels, Chanel Conflict and Control. Types of Intermediaries: Types of Retailers, Types of Wholesalers, Marketing of Services, unique Characteristics of Services, Marketing Strategies for service firms-7Ps.

### Suggested Books:

1. Kotler, P., Armstrong, G., Agnihotri, P. Y., & Ul Haq, E.: *Principles of Marketing: A South Asian Perspective*, Pearson.
2. Kotler, P. & Keller, K. L.: *Marketing Management*, Pearson
3. Ramaswamy, V.S. & Namakumari, S.: *Marketing Management: Global Perspective- Indian Context*, Macmillan Publishers India Limited.
4. Zikmund, W.G. & D' Amico, M.: *Marketing*, Ohio: South-Western College Publishing.
5. Dr. K. Karunakaran: *Marketing Management*, Himalayan Publishing House.
6. Khan MA: *Marketing Management*, Wisdom Publication, Delhi.





## BBA SEC 106 :- INFORMATION TECHNOLOGY IN BUSINESS

Credits: 3	Duration of Exam.: 3 Hours	Max. Marks: 75 (End Term Exam: 60 + 15 Internal Assessment)
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**Course objective:** The course aims to equip the students to develop skills in data handling and gain basic knowledge of technological change and network infrastructure to create an integrated cross-functional focus which will help them in better data visualization and presentation.

**Course Outcomes:** On successful completion of this course, the students will be able:

CO1: To explain the nuances of technological advancements in industry.

CO2: To handle data from the cross-functional domain for visualization.

CO3: To perform basic mathematical and logical operations on data using MS Excel.

CO4: To execute multi-dimensional data analysis using pivot tables and charts.

### UNIT 1

#### Introduction to IT and Computer Fundamentals

Introduction to IT, characteristics of computer systems, computer generations, components of a computer system, input/output devices, memory hierarchy, the evolution of programming languages, assemblers, compilers, basic concepts of the operating system, functions of Operating Systems, introduction to database management, management information system. Basics of Computer Networks, LAN, MAN, WAN, transmission media, network topologies, WWW, history of the internet, web browsers, benefits of decision making, various decision-making tools, the significance of spreadsheets, how to create and save spreadsheets, an overview of basic arithmetic functions (sum, sumif/ifs, average, count, counta, countif/ifs, min, max), use of if function with example

### UNIT 2

#### Lookup, Mathematical and Statistical analysis in MS-Excel

Lookup function in MS Excel, examples of Lookup, VLookup syntax and advantages, HLookup functions syntax and advantages, introduction to various mathematical functions, examples of SQRT, LCM, GCD, MOD mathematical functions, examples of other important mathematical functions, statistical functions in MS Excel, examples of various basic statistical functions, role of various Text functions in spreadsheets, examples of Len, upper, lower, and concatenate text functions, examples of search and replace text functions, Date and Time operations in Excel, various date formats in spreadsheets, syntax and use of various date and time functions, use of yearfrac and date function in finding the difference between 2 given dates





### UNIT III

#### **Pivot Tables and Database Management using SQL**

Introduction to Pivot tables, steps of creating pivot charts in spreadsheets, Use of multiple fields, scenario analysis using what-if functions, Sensitivity Analysis and decision making with Data Tables, Case Study Analysis.

Introduction to SQL environment, creating, deleting, and modifying tables in SQL, inserting and updating data through SQL, a brief discussion on other decision-making tools available in the market

#### **LEARNING RESOURCES**

##### **Prescribed Text Book**

1. Excel 2019 Bible by Michael Alexander, Wiley Publication

##### **Reference Books**

1. Computer Fundamentals - 8th Edition by Pradeep K. Sinha, Priti Sinha, BPB Publishers
2. Excel 2019 All-in-One by Lokesh Lalwani, BPB Publishers
3. Microsoft Office Excel 2007 by Torben Lage Frandsen
4. Analysis & Design of Information Systems by V. Rajaraman, PHI Publications
5. Microsoft Excel Pivot Table Data Crunching (Office 2021 and Microsoft 365) (business Skills) by Bill Jelen, Microsoft Press 2021.
6. Information Technology for Management: Transforming Organizations in the Digital Economy by Efraim Turban, Linda Valonino Wiley



## BBA MJ-201: BUSINESS MATHEMATICS

Credits 04	Duration of Exam: 3 Hours	Max. Marks: 100 (Term-end Exam: 75 + Internal: 25)
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### Course Objective:

The objective of this course is to familiarize students with the basic mathematical tools with emphasis on applications to Business and Economic situations.

### Course Contents:

#### UNIT-1

#### Matrices and Determinants

1.1 Algebra of Matrices; Inverse of a Matrix; Solution of a System of Linear Equations (having unique solution and involving not more than three variables) using Matrix Inversion Method and Cramer's Rule. 1.2 Application of Matrices: The Leontief Input-Output Model.

#### UNIT-2

#### Calculus-I & Calculus-II

2.1 Concepts and Rules of Differentiation.

2.2 Applications of Differentiation: Concept of Marginal Analysis - Market Equilibrium, Average Cost and Marginal Cost, Average Revenue and Marginal Revenue (including Pure Competition and Monopoly), Marginal Revenue Product, Marginal Propensity to Consume; Price Elasticity of Demand; Applied Max-Min Problems; Effects of Taxation and Subsidy on Monopoly; and Inventory Control.

2.3 Partial Differentiation: Partial Derivatives upto second order. Homogeneity of functions and Euler's Theorem.

2.4 Applications of Partial Differentiation: Demand Analysis; Production Function - Returns to Factors and Returns to Scale; Marginal Rate of Technical Substitution (MRTS); and Elasticity of Substitution.

2.5 Application of Maxima and Minima Problems involving two independent variables.

2.6 Integration - Techniques and Applications: Techniques of Integration; Applications of Marginal Analysis; Consumers' and Producers' Surplus.

#### UNIT-3

#### Mathematics of Finance and Linear Programming

3.1 Rates of Interest: Nominal, Effective and their Inter-relationships in different compounding situations.

3.2 Compounding a Sum using different types of Rates and Applications relating to Depreciation of Assets and Average Due Date.

3.3 Types of Annuities: Ordinary, Due and Deferred - Discrete and Continuous; Perpetuity; Determination of Future and Present Values using different types of Rates of Interest; and Applications relating to Capital Expenditure and Leasing.

3.4 Formulation and Assumptions of a Linear Programming Problem (LPP); and Graphical Method of Solution of Linear Programming Problems.

3.5 LPP - The Simplex Method: LPP Solutions by Simplex Method - Maximization and Minimization Cases; and Shadow Price of the Resources.

3.6 Special Cases of LPP: Identification of Unique and Multiple Optimal Solutions; Unbounded Solutions, Infeasible Solution, Redundancy and Degeneracy.





**Suggested Readings:**

1. Thukral, J.K. (2009). *Mathematics for Business Studies*. New Delhi: Mayur Paperbacks.
2. Anthony, M., & Biggs, N. (1996). *Mathematics for Economics and Finance*. Cambridge: Cambridge University Press.
3. Ayres, F.J. (1963). *Theory and Problems of Mathematics of Finance*. New York: McGraw-Hill Publishing.
4. Budnick, P. (1986). *Applied Mathematics for Business, Economics, & Social Sciences*. New York: McGraw-Hill Publishing.
5. Ghosh & Sinha (2018). *Business Mathematics and Statistics*. Oxford University Press.
6. S.K. Sharma and Kaur, G. (2019). *Business Mathematics*. New Delhi: Sultan Chand & Sons (P) Ltd.



## BBA. MJ-202: CORPORATE LAW

04 Credits	Duration of Exam. : 3 Hours	Max. Marks : 100 (Term-end Exam : 75 + 25 Internal Assessment)
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### Course Objective:

The objective of this course is to impart basic knowledge of the provisions of the Company Law and the Depository Laws along with relevant case law.

### Course Contents:

#### UNIT-1

Meaning and characteristics of a company; Lifting of corporate veil; Types of companies including private and public company, government company, foreign company, one person company, small company, associate company, dormant company and producer company; Association not for profit: Illegal association.

Formation of company, promoters, their legal position and pre incorporation contracts; Online registration of a company. Memorandum of Association and its alteration, Articles of Association and its alteration, Doctrine of constructive notice, Doctrine of ultra vires and indoor management.

#### UNIT-2

Prospectus, Shelf and Red herring prospectus, misstatement in prospectus; Book building, Green shoe Option, Transfer and transmission of shares, Directors: Legal position, Disqualifications, Director Identification Number (DIN); Classification of directors-Additional, Alternate and Casual directors, Women directors, Independent director, small shareholder's director, Appointment, Removal of directors; Powers and Duties; Key managerial personnel (KMP).

#### UNIT-3

Board Meetings; Shareholders' meetings: AGM and EGM. Convening and conduct of meetings: Requisites of a valid meeting, Resolutions; Postal ballot; e-voting.

Meaning of winding up, Grounds for winding up by the Tribunal, Who may file petition to the Tribunal for Winding up, Consequences of the winding up order, Power and duties of Official Liquidator.

### Suggested Readings:

1. Nabi, M.K., Legal Aspects of Business: Text and Cases, 2e, Taxmann India Pvt. Ltd, New Delhi
2. Kumar, Ravinder, Legal Aspects of Business, 6e, Cengage Learning India, Ltd., New Delhi.
3. Kucchal, M.C. Modern Indian Company Law, Mahavir Book Depot (Publisher), New Delhi.
4. Chadha, R. & Chadha, S. Company Law, Scholar Tech Press, New Delhi.
5. Kumar, Anil; Company Law, 13e, Taxmann India Pvt. Ltd, New Delhi.
6. Nabi, M.K., Company Law, Dreamtech Press, New Delhi.
7. Kapoor, N.D., Elements of Company Law, Sultan Chand & Sons, New Delhi.





## BBA MC -203: HUMAN RESOURCE MANAGEMENT

04 Credits	Duration of Exam.: 3 Hours	Max. Marks:100 End Term Exam 75 + 25 Internal)
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### Course Objective:

This course aims at providing an understanding of concepts, principles and function of human resource management in the present day business environment from the stage of acquisition to development and retention.

### Course Contents:

#### UNIT-I

**Introduction:** Definition, scope, importance of HRM; Functions of HRM; HR Policies, HR planning- Concept, objectives and process of human resource planning; Job analysis - Job description and job specification, Uses of job analysis, Emerging horizons in HRM- Work Life Balance, Changes in Technology, Downsizing, Work Force Diversity.

#### UNIT-II

**Recruitment and Selection:** Meaning, sources and methods of recruitment; Meaning of selection; Process of selection, Difference between recruitment and selection; Placement and induction, Training and Development- concepts and importance, methods, Job Changes; Promotion; Transfer; Demotion and Separation.

#### UNIT-III

**Compensation Administration:** Concepts and objectives; Methods of wage payment; Features of sound wage plan; Factors influencing wage and salary; Components of employee remuneration; Fringe benefits; Job evaluation- concepts, objective and methods; Performance Appraisal, concept, objectives and Methods of Appraisal; Employee welfare, Meaning, Importance and agencies of employee welfare, Types of Welfare Service, VRS, Flexitime Schedule, E-HRM.

### Suggested Readings:

1. Yoder, Dale: Personnel Management and Industrial Relations, Prentice hall of India, New Delhi.
2. Flipppo, EB: Principles or Personnel Management, McGraw Hill, New York.
3. Jucious, Michael J: Personnel Management, Richard Irwin.
4. Dessler Gary: Human Resource Management, Pearson Education, New Delhi.
5. Worther, William and Davis Keith: Human Resource and Personnel Management, McGraw Hill, New
6. Sherwani, NUK: Human Resource Management, Galgotia Publications Pvt. Ltd., Noida.
7. Pattanayak Biswajeet: Human Resource Management, PHI Learning Pvt. Ltd., New Delhi.
8. Michael Armstrong: A Handbook of Human Resource Management, Kogan Page Publishers.
9. Aswathappa, K: Human Resource and Personnel Management, Tata McGraw Hill, New Delhi.
10. Robbins S.P. and D.A. Decenzo: Human Resource Management, Prentice Hall Inc., New Jersey.
11. Monappa Arun and Mirza, A Saiydain, J: Personnel Management, Tata McGraw Hill, New Delhi.





## BBA.MD-204: Business Ethics & Corporate Governance

03 Credits	Duration of Exam.: 3 Hours	Max. Marks: 75 (End Term Exam: 60 + 15 Internal Assessment )
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### Objective:

The objective of this paper is to make the students aware about the importance of ethics in the business, practices of good governance to encourage moral imagination and heightening sensitivity towards the ethical dimension of managerial problems. Mutually enriching interaction with nature and corporate governance.

### Unit –I

**Introduction:** Understanding the need, basic guidelines, content and process for value education, ethical deficit and erosion. Ethical principles in Business. Understanding personal ethical, morality, law and religion and resolving ethical dilemma and conflict.

**Self Exploration:** content and process of self-exploration, Natural Acceptance and experiential validation – as the mechanisms for self-exploration. Understanding Happiness and Prosperity correctly.

**Harmony at various levels:** Harmony in myself, understanding harmony in the family and society- harmony in human –Human relationship. Harmony in the nature and existence – Whole Existence as co-existence. Understanding of harmony on professional ethics. Thinking Conceptually about Politics, Business Ethics and Moral Reasoning, Politics and Ethics in Business

### Unit –2

**Values, Ethics and Moral:** Values Concept and Types, Personal Values, Social Values, Moral Values, Spiritual Values, Values Conflict and its Reconciliation, Values and Behavior.

Traditional Ethical Theories: Utilitarianism, Ethical Egoism, Ethics of Duties, Ethics of Rights and Justice, Contemporary Ethical Theories: Virtue Ethics, Feminist Ethics. Normative Theories of Business Ethics: Stockholder Theory, Stakeholder Theory, Social Contract Theory.

Psychological Theories of Moral Development: Reflection on Personal Experiences of Moral Development Lawrence Kohlberg's Theory of Moral Development Carol Gilligan's Theory of Moral Development, Ethics of Care and Relationship.

### Unit –3

**Corporate Governance:** Concept, Need for governance in Business, understanding concept of Corporate Governance in India. Growth of modern ideas of corporate Governance, Indian committees and corporate Governance.

Corporate Social Responsibility in Business, Issues of Corruption and unethical Practices, Application of CSR fund and related issues.

### Suggested Readings:

1. Fernando A C: *Business Ethics: An Indian Perspective*, Pearson Education, New Delhi.
2. Hartman Laura: *Perspectives in Business Ethics*, McGraw-Hill Book publishing Company





3. Ferrell O.C and Fraedrich John: *Business Ethics: Ethical Decision Making and Cases*, Cengage learning India Pvt. Ltd.
4. Monks Robert A.G and Minow Nell: *Corporate Governance*, Johan Wiley & Sons.
5. Mandal S.K: *Ethics in Business and Corporate Governance*, Tata McGraw-Hill, New Delhi.
6. 6.Bahnu Murty KV and Usha Krishna: *Politics, Ethics and Social Responsibility of Business*, Pearson Education, New Delhi.



## BBA.VAC-205: FINANCIAL LITERACY

02 Credits	Duration of Exam. : 2 Hours	Max. Marks : 50 (Term-end Exam : 40 + 10 Internal Assessment)
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### Course Objective:

The course aims to equip students with a comprehensive understanding of financial literacy, covering savings, investments, taxation, and insurance. It emphasizes financial planning for long-term well-being, informed decision-making, responsible debt management, and awareness of modern financial innovations, consumer protection, and regulatory frameworks.

### Course Contents:

#### UNIT-I

Meaning and importance of Financial Literacy. Financial Goals. Financial Planning. Creating a personal budget.

Time-value of Money. Power of Compounding.

Types of Banks. Formalities to open various types of bank accounts. KYC norms.

Banking products and services: Types of bank deposits. Digital banking and mobile payments. FinTech innovations and their impact on financial management.

Loans: Understanding credit scores and reports. Types of debt (student loans, credit card debt, personal loans). Managing and repaying debt responsibly.

#### UNIT-2

Difference between saving and investing. Difference between investment, speculation and gambling.

Investment avenues: Financial and non-financial assets (Stocks, bonds, mutual funds etc.).

Introduction to risk and return. Risks and benefits of investing in different assets, particularly in the stock market.

Importance of early retirement planning.

#### UNIT-3

Insurance: Life, non-life and Health.

Personal Tax Planning: Introduction to basic Tax Structure in India for personal taxation, Aspects of Personal tax planning, Computing tax liability, Exemptions and deductions for individuals, e-filing, tax saving options

Understanding financial scams and fraud. Protecting personal financial information.

Consumer rights and financial protection laws. Role of RBI, SEBI and IRDA

### Suggested Readings:

1. Sinha, Madhu. Financial Planning: A Ready Reckoner, McGraw Hill, 2ed, 2017.
2. Chandra, Prasanna. Investment Analysis and Portfolio Management, McGraw-Hill, 6ed, 2021.
3. Indian Institute of Banking & Finance, Introduction to Financial Planning, Taxman, 4ed, 2017).
4. Halan, Monika, Lets Talk Money: You've Worked Hard for It, Now Make It Work for You, Harper Business, 2018.
5. Pandit, Amar The Only Financial Planning Book that You Will Ever Need, Network 18 Publications Ltd.
6. M. Y. Khan, Indian Financial System, Tata McGraw Hill, 7<sup>th</sup> edition, 2011.
7. Zokaityte, A, Financial Literacy Education, Palgrave Macmillan, 2017.





## BBA, SEC- 206 : CUSTOMER RELATIONSHIP MANAGEMENT

03 Credits	Duration of Exam: 3 Hours	Max. Marks: 75 (End Term Exam: 60 + 15 Internal Assessment)
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**Course Objective:** The course focuses on helping recognize the key elements of maintaining customer relations that need to be ~~added~~ and reflects the need to create an integrated cross-functional focus - one that emphasizes retaining as well as winning customers.

**Course Outcomes:** On successful completion of this course, the students will be able: CO1: To explain the nuances of customer relationship management.

CO2: To analyze the CRM link with the other aspects of marketing.

CO3: To radiate the basic knowledge of the Role of CRM in increasing the sales of the company

CO4: To implement the different CRM models in the service industry

### UNIT- I

#### Emerging Concepts in Customer Relationship Management

Evolution of CRM, Definition, Need, and Importance; Conceptual Framework of Customer Relationship Management; The Value Pyramid, Customer Interaction Cycle, Customer Profiling and Total Customer Experience, Goals of a CRM Strategy and Obstacles, CRM Solutions Map, Discussing People, Processes and Technology, CRM myths. CRM - Issues and Strategies; Winning Markets through Effective CRM; CRM as a business strategy, CRM Process, Effective Customer Relation Management through Customer Knowledge Management; Customer Interaction Management, Call Centre Management in CRM. Customer Centricity in CRM-Concept of Customer centricity, Customer touch points, Customer Service, Measuring Customer lifetime value-. Customer life cycle Management.

### UNIT- 2

#### Technological Tools for CRM Planning and Implementation

Data Mining for CRM - Some Relevant Issues; Changing Patterns of e-CRM Solutions in the Future; Structuring a Customer-Focused IT Organization to Support CRM; Organizational Framework for Deploying Customer Relationship; Measuring profitability CRM implementation –set by step process. Status of Customer Relationship Management in the service industry in India; Relevance of CRM for Hospital Services; Customer Relationship Management in Banking and Financial Services; CRM in Insurance Sector, Supply- Demand Mismatches and their impact on CRM; The Past, Present and Future of CRM; CRM vs Digital Marketing, Future of CRM



## UNIT-3

### Analytical CRM & Salesforce Automation

Sales Force Automation - Sales Process, Activity, Contact- Lead and Knowledge Management - Field Force Automation. - CRM links in e-business - E-Commerce and Customer Relationships on the Internet - Enterprise Resource Planning (ERP), - Supply Chain Management (SCM), - Supplier Relationship Management (SRM), - Partner Relationship Management (PRM). Ethics and legalities of customer data use - Data Warehousing and Data Mining concepts - Data analysis - Market Basket Analysis (MBA), Clickstream Analysis, Personalization and Collaborative Filtering

### LEARNING RESOURCES

#### RECOMMENDED TEXTBOOK

1. Jagdish N Sheth, Parvatiyar Atul, G Shainesh, Customer Relationship Management: Emerging Concepts, Tools and Applications, 1<sup>st</sup> Edition, Tata McGraw Hill, June 2008

#### REFERENCE BOOKS

2. Judith W. Kincaid, Customer Relationship Management Getting it Right, Pearson Education
3. Ken Burnett, the Handbook of Key "Customer Relationship Management", Pearson Education.
4. Customer Centricity –Focus on the right customer for strategic advantage, by Peter Fader, Wharton Digital Press, 2012

